

Climate change and sustainability mitigation efforts



License to Sell

Customers and consumers are setting a new agenda - shifting their spending toward products with ESGrelated claims



New legal requirements and the political agenda puts significant demands on ESG within our operational set up



ESG ratings and performance will be vital for access to capital in the future — with a poor score we risk lack of funding

Climate change and sustainability mitigation efforts



In the

, Japan emerged as a leader, with more companies setting targets there than in any other country throughout the year.

Companies with science-based targets represented 40% of the NIKKEI index by the end of 2022.



Our Validated Decarbonization Roadmap

Our key initiatives



Decarbonize our electricity consumption and investigate future biogas options.



Reduce farm-level emissions from all animals in Denmark, Sweden, Germany and Poland.



Work together with our logistic providers to deliver CO2e emission reductions.



Establish Supplier engagement for our key **Reduction projections towards 2030**



Ramping up our ambitions with our new baseline:

Our SBTi target expands the scope of our existing 2030 target.

2030

↓42%

Scope 1+2

Danish Crown commits to reduce absolute Scope 1 and 2 GHG emissions 42% by 2030 from a 2020 base year.

Danish Crown commits to reduce Scope 3 GHG emissions 20% per kg of output produced by 2030 from a 2020 base year

93% of Danish Crown's emissions originate from the farm level overview and transparency of this end of the value chain is crucial



3% Packaging material and ingredients sourcing

- · Emissions from raw material purchase
- Major raw material sources are fossil fuels (for plastic) & wood pulp (for paper and board)
- Emissions from converting raw packing materials into final packaging



5% Other category

- · Sourced meat
- · Business services
- · Facility services



3% Processing

 Emissions from converting raw agricultural items into finished food items



1% Capital goods

 Emissions for production of purchased capital goods



2% Transport

 Emissions from transport of food, items, locally & internationally

Scope 1

Direct greenhouse gas emissions from primary energy at our production facilities (e.g. natural gas).

Scope 2

Indirect greenhouse gas emissions from secondary energy (e.g. electricity).

Scope 3

Indirect greenhouse gas emissions at farm level and the rest of our value chain.

Note: The calculations are based on 2019/20 inventory and exclude ESS-FOOD and DAT-Schaub for scope 3 emissions. Numbers are approximate and have been rounded.



6% Others

- · Capital goods and services
- Fuels
- Others

†

54% Animal feed

- Emissions from crop production (on farm), and its processing into feed for livestock
- Fertiliser and manure land application
- Purchased feed
- Land-use change



25% Farm

- Housing and manure storage
- Emissions from enteric fermentation



0% Retail

 Emissions from lighting, space conditioning, refrigeration and other retail processes



1% End of life

 Emissions from disposal of consumer packaging

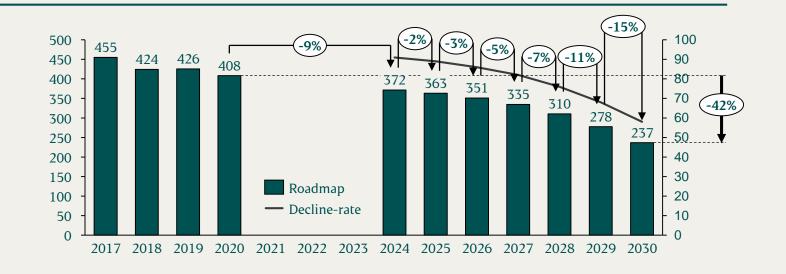


Scope 3 Scope 1+2 Scope 3

Our approved SBTi roadmap includes several activities incl. subgoals defined for the entire value chain

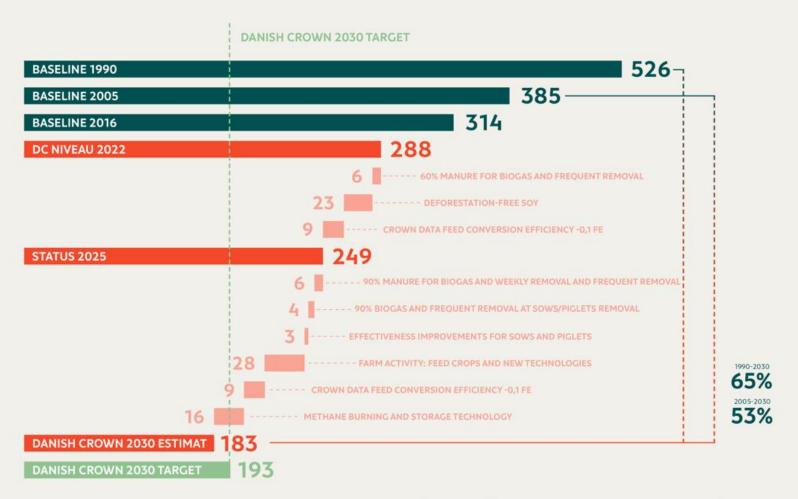
Breakdown of targets an aligned ambition across group





Beside phasing of the target, we have also allocated the target between the Business Units, and we have a strong pipeline of initiatives within Scope 1&2, and from Danish Crown Group level we are deploying cross cutting initiatives

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Example: One of our road maps — Danish Pigs

Co2 eq/pig 1990, 2005, 2016 based on Aarhus University reports.
DC level 2022 based on DK farmers and slaughter data. Updated Feb. 2023.

*50% inclusion of the 90% implementation due to uncertainty about baseline level & independent producers of piglets outside DC.

**nitrification inhibitors, "Green fertilizer", biochar & N2O reductions in the field (Zero Emission Project).



Manure storage: Reduction of methane emissions



Danish Crown is supporting a Methane Combustion project, where a small upstart company is developing a methane burner, combustion requires high methane concentration:



- Tight tent covering of slurry tank
- Possible support gas during the winter period
- Methane is burned to CO₂

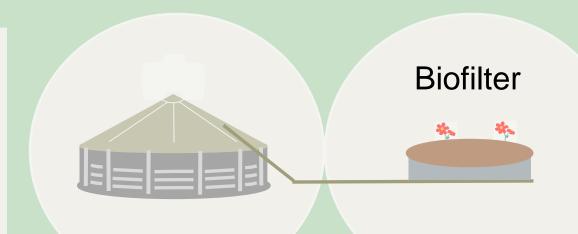




Danish Crown is supporting a Biofilter project, where DTU (Technical University of Denmark) is testing biofilter by slurry tanks:

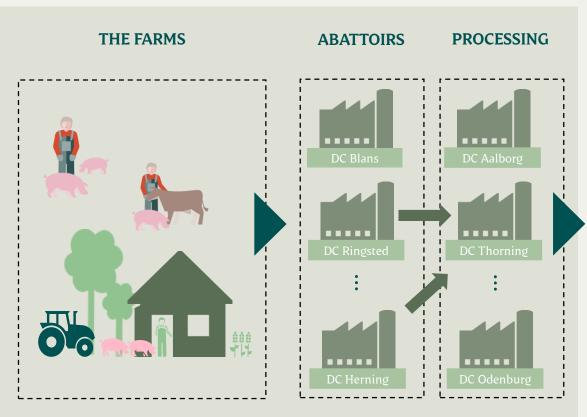


- 1 meter of compost as a biofilter
- Tight tent covering of slurry tank
- Methane-consuming bacteria in the compost oxidize methane to CO₂





Example | With the CFP model, Danish Crown can document the carbon footprint of all products from farm to fork



PRODUCT MODULE

Example: We can use Company X's specific recipe on pepperoni and calculate the specific footprint. Recipe (dummy): Primary data: Pork meat: 73,5%

Secondary data:

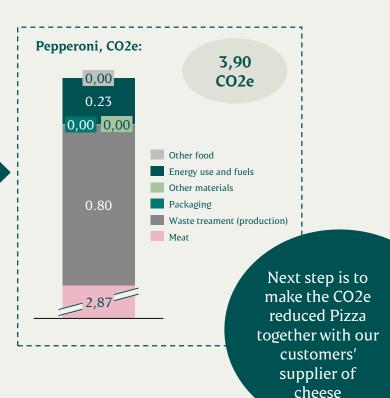
Pork fat: 20%

Salt: 0,5% Spice mix (cayenne pepper, sweet paprika, anise seed,

garlic): 5%

Other ingredients: 1%

CO2e CALCULATIONS





Thank you.



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Upcominé opportunities to further talks

I will be in Japan 13. Nov. to 17. Nov. 2023, if you have further questions then we can plan a meeting

Additional I will participate in SB2024 Tokyo in February 2024



And hopefully Danish Crown will see you at World Expo in Osaka 2025

And we can always arrange an online meetings if needed

