



The Seven & i Group.

Sustainable Procurement

To achieve GREEN CHALLENGE 2050

Seiko Kato,

Executive Director, Division Manager of Food
Business, Ito-Yokado

7 Nov. 2023

— TODAY'S
AGENDA

1

**Group overview and
'GREEN CHALLENGE 2050'**

2

**Sustainable procurement
initiatives**

3

**Communication with
customers**

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Our group thrives with local communities.

Number of stores, customers and sales as at end-February 2023.

Approx. **22,800**
Stores
(Japan)

Stores

Customers
Number of customers
Approx.
22.2 million people
/day

Group sales

Group sales(JPY)
17,842.6 billion
*Figures include sales at Seven-Eleven Japan, Seven-Eleven Okinawa and 7-Eleven, Inc. franchised shops (FY02/2023).

Variety of businesses

CVS, SST,
Specialty shops
Financial services, etc.

189
companies

We promote 'sustainable management' and ensure that local communities are also sustainable.

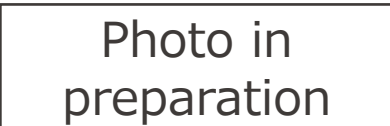
7&i GREEN CHALLENGE 2050 Innovation Leaders



Seven-Eleven Japan Executive officer
Takehiko MASUO



Seven-Eleven Japan Executive officer
Nao HAISHI



Seven-Eleven Japan Executive officer
Tomohiro AKUTSU



Ito-Yokado Executive Director
Seiko KATO



Emissions from the Group store operations

Targets for 2030

(Compared with FY2014) **50% reduction**

2050 Vision

Net zero

We aim to reduce emissions across our entire supply chain (scope 3 emissions) in addition to our own emissions (scope 1 + 2 emissions).



Use of plastic shopping bags

Targets for 2030

Zero

We aim to use sustainable and natural materials such as paper for the shopping bags we use.

Containers used for original merchandise (including *Seven Premium* merchandise)

Targets for 2030

Biomass, biodegradable materials, recycled materials, paper, etc.

50%

2050 Vision

Biomass, biodegradable materials, recycled materials, paper, etc.

100%



Food loss/waste Basic unit of generation (waste generated per million yen in sales)

Targets for 2030

(Compared with FY2014) **50% reduction**

2050 Vision

(Compared with FY2014) **75% reduction**

Organic waste recycling rate

Targets for 2030

70%

2050 Vision

100%



Raw food ingredients used in original merchandise (including *Seven Premium* merchandise)

Targets for 2030

Raw food ingredients with guaranteed sustainability

50%

2050 Vision

Raw food ingredients with guaranteed sustainability

100%

*We will review our targets in response to changes in the social environment.



持続可能な調達チーム チームリーダー
イトーヨーカ堂 取締役 執行役員 食品事業部長
加藤 聖子

**Seiko Kato, Executive Director,
Division Manager of Food Business, Ito-Yokado**

**GREEN CHALLENGE 2050 Innovation Team
Sustainable procurement leader**

Goals and Objectives

Source raw materials that guarantee sustainability for our original products
(including our Seven Premium brand)

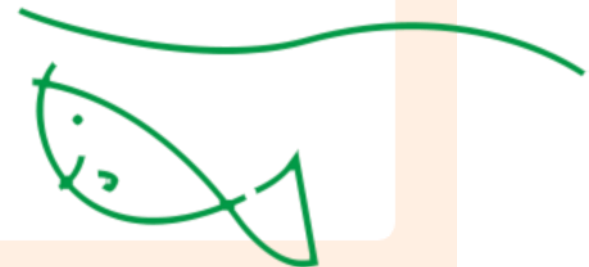
Target for 2030

50 %



Target for 2050

100 %



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Expansion of certified products

Agriculture

1) Expansion of certified agri-products.

(ii) Support farmers:
197 in total MDs with JGAP Instructor Qualifications



Seafood

(i) Expansion of fisheries eco-labelled products.

MSC, ASC and MEL certified .
 Alaska Seafood.

(ii) CoC certification



Effective use of technology

Agriculture

'Factory vegetables'



Reduction of environmental impact



Caesar salad with romaine

Seafood

'Land-based aquaculture'



Closed, fully land-based aquaculture...



Smoked salmon salad with cream cheese

Expanding certified products and using technology to make products more sustainable.

Kaomie and Three-stars

Kaomie.

(i) Compliance with strict environmental standards



(2) Five promises of *kaomie*



Three-stars.

(i) Compliance with strict environmental standards

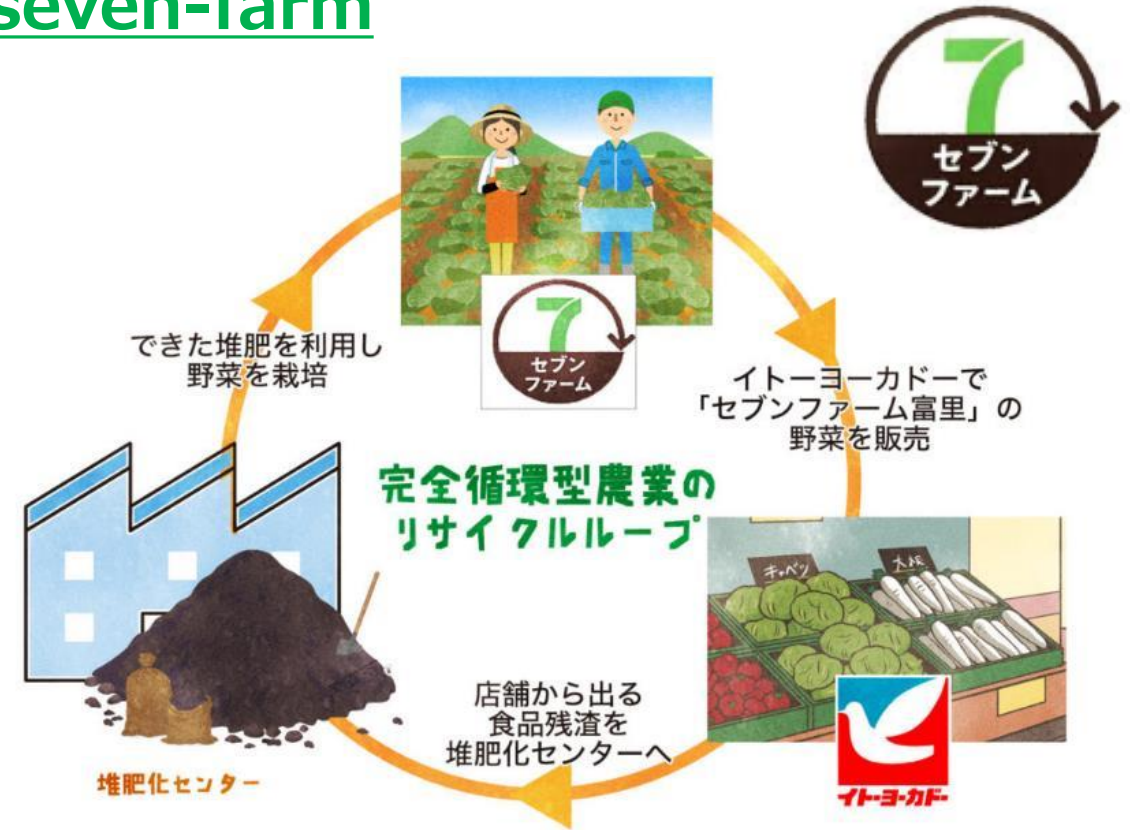


(ii) Three standards



Circular farming at Seven Farms.

seven-farm



Working together with our suppliers to make our products sustainable.

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AGENDA

1

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7&i Environmental Months in Autumn (i)

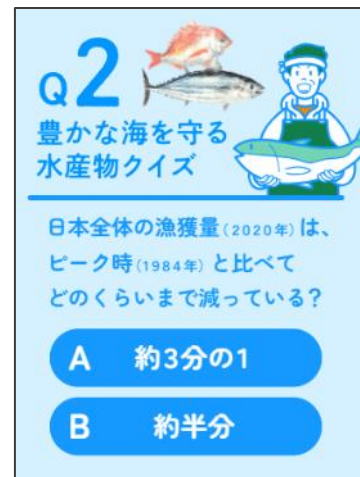


◀ Cooperation with many certification schemes.

▼ Special website

▼ Leaflets for children

▼ Sustainable Seafood's recipe



Group-wide, unified posters and POPs, special websites, leaflets and recipes are prepared and disseminated.

7&i Environmental Months in Autumn (ii).



Rolled-out from 11 Sep. to 31 Oct.
at the all stores.



2-12 October.

POPs



Communication tools are displayed at 7&i group's stores.



Global Environment

Shareholders and Investors

Store Owners

Customers

Suppliers

Employees

Local Communities



Creating a Sustainable Future, Together.

